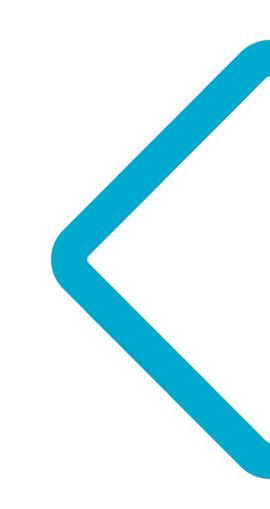




**Cheshire and Merseyside** 

# NHS Cheshire and Merseyside One Halton - Update

**28 November 2023** 



## **Recap: Integrated Care System - Overview**

### **NHS Integrated Care Board (ICB)**

Statutory Body Employer of NHS Staff All CCG staff and functions transferred to ICB

### Integrated Care Partnership

Cheshire and Merseyside Health and Care Partnership

### **Place-Based Partnerships x 9**

These are NOT organisations Working within a Place - NHS (ICB, trusts, primary care providers) local authorities, public health, voluntary sector, housing, education working in partnership

### **Provider Collaboratives**

C&M Acute and Specialist Trusts C&M Mental Health, Community, and Learning Disability Enabled by ICB Delegation

- 1. Since July 1st 2022, NHS Cheshire and Merseyside an Integrated Care Board has held responsibility for planning NHS services, including Primary Care, community pharmacy and those previously planned by clinical commissioning groups (CCGs).
- 2. As well as our chair and chief executive, membership of the board includes partner members drawn from local authorities, NHS trusts / foundation trusts and Primary Care.
- 3. Accountable to the people of Cheshire and Merseyside and in charge of NHS money, NHS Cheshire and Merseyside will ensure that the strategies developed by Cheshire and Merseyside Health and Care Partnership become a reality on the ground.
- 4. NHS C&M ICB is now over 1 year old and held its Annual General Meeting on Thursday
   28 September 2023.

## **NHS C&M Integrated Care Board - Vision**



### Our vision

We are proud of Cheshire and Merseyside's record of collaborative working and there are countless examples of brilliant care, but there are also examples of variation in service which only serve to exacerbate health inequalities.

Our vision is for everyone in Cheshire and Merseyside to have a great start in life and get the support they need to stay healthy and live longer.

We will do this by working together, as equal partners, to support seamless, personcentred care and tackle health inequalities by improving the lives of the poorest fastest.

### We are Cheshire and Merseyside

We want everyone in Cheshire and Merseyside to have a great start in life and get the support they need to stay healthy and live longer

2.7m Population NHS Trusts 355 GP Practices 9 Local Authorities 590 Pharmacies



## **Place-Based Partnerships**

# **Place-based partnerships**

NHS Cheshire and Merseyside will arrange for some of its functions to be delivered and decisions about NHS funding to be made in the region's nine Places – Cheshire East, Cheshire West, Halton, Knowsley, Liverpool, Sefton, St Helens, Warrington, Wirral.



While NHS Cheshire and Merseyside will retain overall accountability for NHS resources deployed at Place-level, Place-based partnerships – led by Place Directors – will have freedom to design and deliver services according to local need.

The infographic below - courtesy of the King's Fund - sets out the key functions of Place-based partnerships:

gure 1 Key functions of place-based partnerships			[	
			E	
Understanding and working with communities	Joining up and co-ordinating services around people's needs	Addressing social and economic factors that influence health and wellbeing	Supporting quality and sustainability of local services	
<ol> <li>Developing an in-depth understanding of local needs</li> <li>Connecting with communities</li> </ol>	<ol> <li>Jointly planning and co-ordinating services</li> <li>Driving service transformation</li> </ol>	<ol> <li>Collectively focusing on the wider determinants of health</li> <li>Mobilising local communities and building community leadership</li> <li>Harnessing the local economic influence of health and care organisations</li> </ol>	<ol> <li>Making best use of financial resources</li> <li>Supporting local workforce development and deployment</li> <li>Driving improvement through local oversight of quality and performance</li> </ol>	

# **C&M ICB - Key Priorities**

#### Improve population health and healthcare

- Reduce deaths from cardiovascular disease, suicide and domestic abuse
- Reduce levels of obesity
- Reduce harm from alcohol
- Provide high quality, safe services
- Provide support to all those experiencing 'long Covid'
- Provide integrated, high quality, mental health and wellbeing services for all people requiring support from low levels of intervention to crisis management and inpatient care
- Underpin improvements in health and healthcare with Research and Innovation by supporting collaboration between Cheshire and Merseyside academic partners and making them a key part of Cheshire and Merseyside Health and Care Partnership

#### Enhance productivity and value for money

- Prioritise making greater resources available to prevention and well-being services
- Plan, design and deliver services at scale (where appropriate) to drive better quality, improved effectiveness and efficiency
- Maximise opportunities to reduce costs by procuring and collaborating on corporate functions at scale
- Develop whole-system plans to address workforce shortages and maximise collaborative workforce opportunities
- Secure value for money
- Develop a whole system Estates Strategy

### 2

#### Tackle unequal outcomes and access

- Reduce the life expectancy gap in the most deprived communities, in children and those with mental health conditions and help people live extra years in good health
- · Improve early diagnosis, treatment and outcome rates for cancer
- Improve waiting times for children and adult mental health services
- Target those with chronic diseases so they access services especially those in our most deprived areas
- Reduce the impact of poor health and deprivation on educational achievement



#### Support broader social and economic development

- Embed a commitment to social value in all our partner organisations
- Establish an 'Anchor Institution' in Cheshire and Merseyside, offering significant employment opportunities for local people
- Integrated Care System will be involved in regional initiatives to develop economy and support communities in Cheshire and Merseyside
- Develop a programme in schools to support mental wellbeing of young people and inspire a career in health and social care
- Work with Local Economic Partnerships to connect partners with business and enterprise.

# **C&M ICB – Aligned to Halton Place Priorities**

Well

Life expectancy at

65 years of age

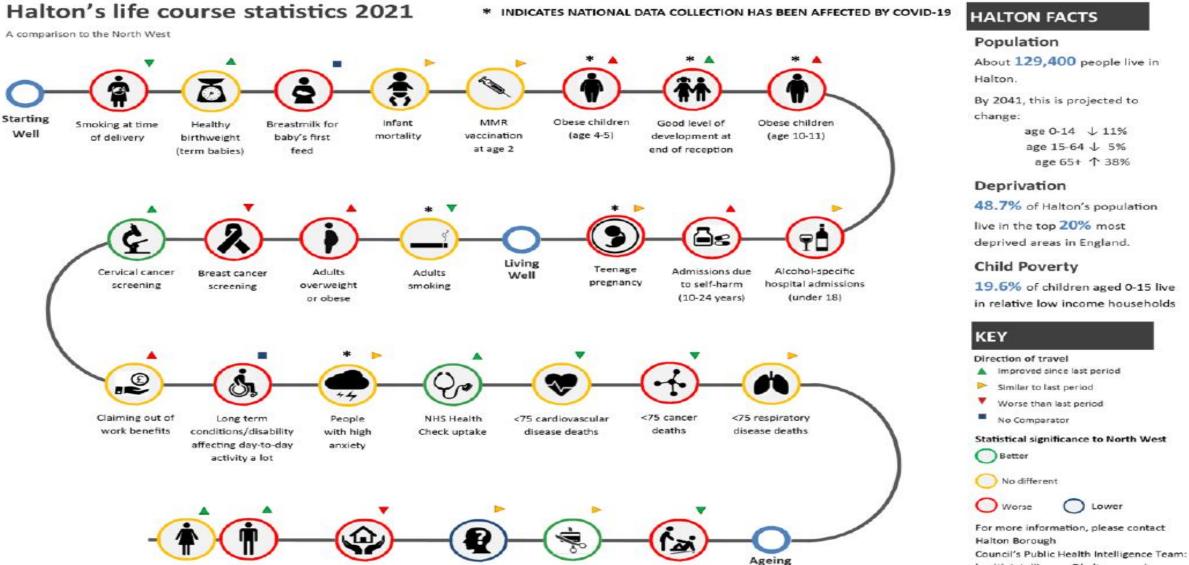
Older people still at

home 91 days after

hospital discharge



**Cheshire and Merseyside** 



Fuel poverty

Dementia

diagnosis

Well

Injuries due to

falls (age 65+)

#### health.intelligence@halton.gov.uk

Lower

icons made by Flaticon and available here: www.flatt.con.com Concept developed from Gateshead PHAR 2013/14 and Leicestershire PHAR 2015



## Halton Joint Health and Wellbeing Strategy



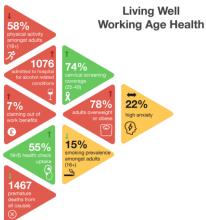
Key: Halton England comparison Significantly worse than England Similar to England Significantly better than England

Key: Halton trend ↑↑ Positive/negative increase ↓↓ Positive/negative reduction ↔ No change

 No trend comparison
 National data collection affected by COVID-19



The Wider Determinants of Health: Improve the employment opportunities for the people of Halton in particular where it affects children and families. Key: Halton England comparison ) Significantly worse than England ) Significantly better than England ) Significantly better than England ) Significantly better than England Key: Halton trend ↑ Positive/negative increase ↓ Positive/negative reduction ↔ No change ■ No trend comparison ↑ National data collection affected by COVID-19



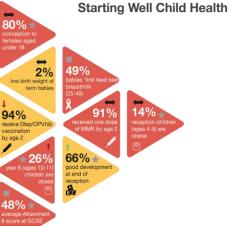
Living Well: Provide a supportive environment where systems work efficiently and support everyone to live their best life

Key: Halton England comparison Significantly worse than England Similar to England

Similar to England
Significantly better than England

Key: Halton trend ↑↑ Positive/negative increase ↓↓ Positive/negative reduction ↔ No change ■ No trend comparison

 National data collection affected by COVID-19



Starting well: Enabling children and families to live healthy independent lives Key: Halton England comparison 3 Significantly worse than England 3 Significantly better than England 3 Significantly better than England 4 Significantly better than England 5 Significantly better than England 5 Significantly better than England 5 Significantly better than England 6 Significantly better than England 7 Significantly better than England 8 Significantly b

# Ageing Well Older People's Health

Ageing Well: Enabling older adults to live full independent healthy lives

### **One Halton**

### **One Halton's Ambition**

To improve the health and wellbeing of the population of Halton by empowering and supporting local people from the start to the end of their lives by preventing ill health, promoting self-care and independence, arranging local, community based support and ensuring high quality services for those who need them

Leadership, Oversight and Delivery Arrangements:

Achievement of our ambition and delivery of our strategic priorities is led and overseen by the One Halton Place Based Partnership Board.

Our vision for neighbourhood working is greater than just health and social care and moves beyond treating symptoms to addressing the underlying causes of poor health and wellbeing and supporting people to have a good life.

**Strategic Priorities and Goals:** 

Improve the employment opportunities for the people of Halton in particular where it affects children and families.

Goal: A more financially active and enabled community who are employed in good jobs that provide greater financial stability, improves quality of life and provide better health outcomes

#### Wider Determinant of Health: **Starting Well:** Living Well: Ageing Well: **Enabling Older Adults to live Full Enabling Children and Families** Provide a supportive environment to live Healthy Independent where systems work efficiently and Independent Healthy Lives. support everyone to live their best life. Lives. Goal: A more active and Goal: More financially stable, Goal: A more supported and enabled informed and supported community who are able to understand independent older population families with children who have who are able to live at home or where to go to get the support and better health outcomes care they need in time. are supported to get the care they need.

**Integrated Neighbourhood Working:** 

One Halton partners have also agreed that the development of an integrated neighbourhood way of working as fundamental to our success.

Building on the good work completed to date including learning from the pandemic

Delivering both the NHS Operational Plan and the Long Term plan

roups Ū Vulnerable Marmot and All Together Fairer

20+

/Core

equalities/PHM





Create a better understanding the impact of poverty and health inequalities within local communities Focus on wider determinants using Marmot priorities Focus on delivery of CORE20PLUS5 Focus on prevention to tackle the drivers of the life expectancy gap locally Social Prescribing Some early One Halton Partnership priorities. Further work being undertaken. **STARTING WELL** LIVING WELL Integrated Neighbourhood **AGEING WELL Delivery Model Family Hubs Prevention** End of Life (infant feeding; perinatal MH; (screening, healthy weight, **Same Day Primary Care Social Isolation** Parenting; Parent and Carer CVD) Panels: Start for Life) Mental health and Wellbeing (self-harm, talking therapies) **EMI Health Checks** 

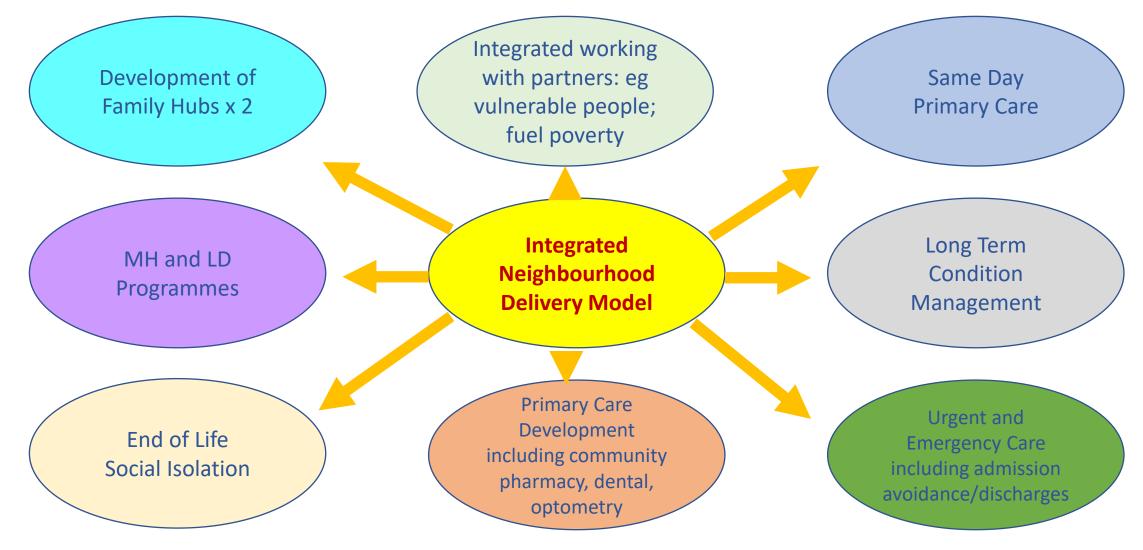
We want to:

Addressing Health Inequalities



## Some examples of things we are working on:





Outcomes Framework Financial Maturity Framework Digital Strategy Estates and Assets Strategy



# **Summary: working together in Halton to:**



Deliver NHS Operational Planning Priorities 2022/23 and local Place priorities and Halton Joint Health and Wellbeing Strategy.

Improve the **employment opportunities** for the people of Halton in particular where it affects children and families.

Enable **Children and Families** to live Healthy Independent Lives.

Provide a **supportive environment** where systems work efficiently and support everyone to live their best life.

5

Enable Older Adults to live Full Independent Healthy Lives.



Ensure that **primary care** is fully integrated into delivery mechanisms in Halton.

7

Mitigate the impact of **cost-of-living** increases on our population and **support the most vulnerable**.



Maximise the use of **public sector estate** and ensure that this is linked to Halton Council's local plans and regeneration work.



**Partner Organisations** 

• Halton Borough Council

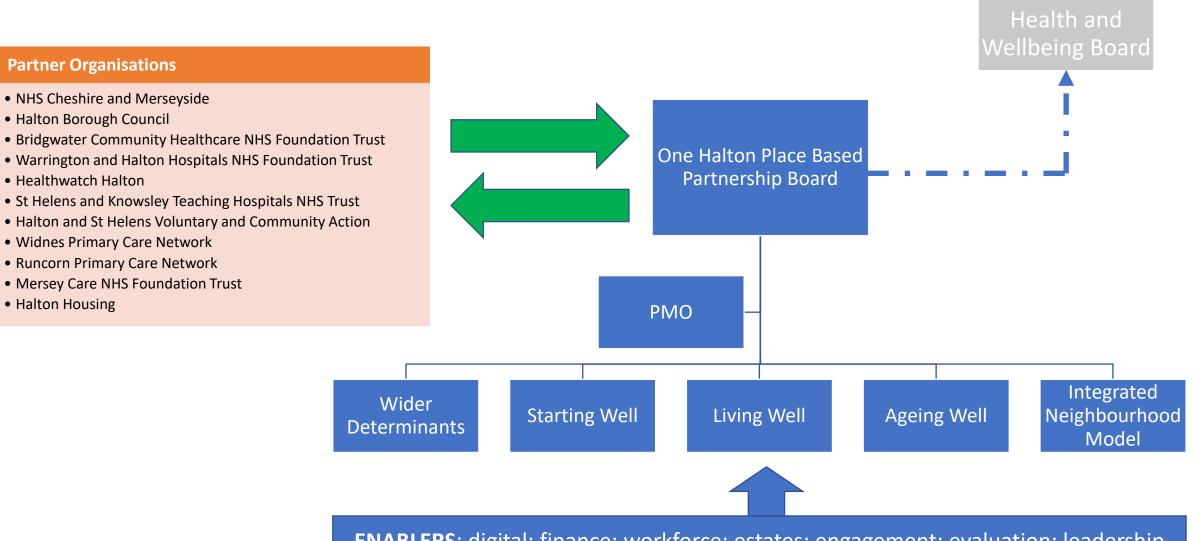
Healthwatch Halton

• Halton Housing

• NHS Cheshire and Merseyside

• Widnes Primary Care Network Runcorn Primary Care Network • Mersey Care NHS Foundation Trust

## **One Halton – Delivery Structure**



**ENABLERS**: digital; finance; workforce; estates; engagement; evaluation; leadership